



LYCÉE FRANÇAIS
DE SHANGHAI
上海法国籍人员子女学校



aefe
Agence pour
l'enseignement français
à l'étranger



2026 - 2029

Strategic plan of Shanghai French School



The educational world is evolving rapidly :

Student profiles are changing, family expectations are shifting, technologies are transforming learning, and the international context calls for anticipation. In this context, and in continuity with the previous plan, Shanghai French School has developed its 2026 – 2029 strategic plan, which sets a clear long-term vision along with the priorities and actions needed to achieve it.

Through this plan, we bring our vision to life: Today in Shanghai, excellence for everyone. Tomorrow in the world, success for all !

Strategic Plan 2026 – 2029

Shanghai French School



AXIS 1

A school reflecting its community: open, respectful, multicultural, and caring

LFS welcomes an increasingly diverse international community. This axis aims to ensure that every student and family, regardless of language or cultural background, can understand the functioning of the French school, integrate smoothly, and find their place fully. It involves strengthening linguistic, human, and cultural support, fostering mutual assistance between families, and embedding the school in a responsible, open, and environmentally respectful approach.



Objectives

1.1

Strengthen linguistic, cultural, and human integration of students and families

1.2

Consolidate a united, engaged educational community proud of its identity

1.3

Firmly anchor environmental and social responsibility in LFS culture, pedagogy, and management

AXIS 2

A school of academic excellence, innovative and ambitious for the success of all students

Academic excellence is at the heart of the LFS project. This axis aims to ensure a high level of requirement in all subjects while considering the diversity of student profiles. It involves better support for non-French-speaking students, those with specific needs or high potential, integrating digital tools and pedagogical innovation, and preparing each student for ambitious educational paths toward higher education in France, Europe, or internationally.



Objectives

- 2.1 Sustainably strengthen academic excellence in all disciplines
- 2.2 Implement differentiated and inclusive pedagogy: Inclusion and success hub for all students
- 2.3 Develop pedagogical innovation and educational digital tools
- 2.4 Develop excellent, individualized, and international orientation paths

AXIS 3

Strive for impeccable service quality

A demanding school must also provide impeccable service quality. This axis aims to make the relationship between the school and families clearer, smoother, and more coherent. It involves structuring reception, improving information flow, setting service quality standards, and engaging in continuous improvement based on listening to parents and students.



Objectives

3.1

Develop a service-oriented culture with relational excellence

3.2

Strengthen the quality management system based on continuous improvement and measurable indicators

AXIS 4

Maintain a vision of measured growth

LFS operates in a constantly changing demographic and economic context. This axis aims to manage enrollment growth carefully to preserve educational quality and the school's linguistic balance. It involves anticipating needs, adapting capacity, and opening the school to new audiences without ever compromising LFS's excellence and French identity.



Objectives

- 4.1 Manage sustainable and economically viable enrollment growth
- 4.2 Develop controlled openness to new audiences while preserving excellence and French identity

AXIS 5

Expand LFS activities and services

Sports, artistic, cultural activities, and other services offered by LFS are not peripheral: they fully extend the educational project. This axis aims to structure these offerings, make them more visible, and develop them so that they benefit all students, families, and the school's reputation.



Objectives

- 5.1 Make activities and services a structured and recognized extension of the educational project
- 5.2 Develop a broad offering serving the entire community and enhancing LFS's visibility

AXIS 6

Ensure and increase LFS financial accessibility

Ensuring LFS accessibility is a priority. This axis aims to sustainably control costs while maintaining educational service quality. It also includes developing additional resources and solidarity mechanisms so that the largest number of families can access the French educational model offered by LFS.



Objectives

- 6.1 Sustainably manage costs while preserving quality and educational excellence
- 6.2 Develop additional resources and solidarity mechanisms to enhance family accessibility

AXIS 7

Update and consolidate our governance model

LFS relies on a particular governance system involving parents, management, and AEFE. This axis aims to clarify and strengthen governance, consolidate trust among stakeholders, and encourage durable and professional parent engagement in the school's life and strategic management.



Objectives

- 7.1** Strengthen clear, balanced governance based on trust among parent-owners, management, and AEFE
- 7.2** Promote lasting, broad, and professional parent engagement in governance and school life

AXIS 8

Make the Eurocampus a reality beyond the agreement signed with AEFÉ and ZFA

The Eurocampus is a unique asset in Shanghai. This axis aims to go beyond the institutional framework to develop real pedagogical, educational, cultural, and organizational cooperation between Shanghai French School and Deutsche Schule Shanghai, serving quality, efficiency, and sustainability of the model.



Objectives

8.1

Develop strengthened pedagogical, educational, and cultural cooperation between LFS and DSS

8.2

Structure organizational synergies and shared resources to serve quality and sustainability



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A big thank you to all current and former members of the Board of Directors, LFS Management, and all members of the LFS community who contributed, directly or indirectly, to the development of this strategic plan in service of the LFS community: parents, teachers, administrative staff, and external contributors.

